Figure 1: Timing of USAID Grant Awards and Issuance Dates of UN Oversight Reports, 2004 through 2008

UN oversight reports with critical findings on UNOPS

- UN Board of Auditors Report, June 2007:
  - Continued lack of internal control framework

- UNDP Office of Audit and Performance Review, May 2006:
  - Lack of compliance with rules, regulations and procedures

- UNDP Office of Audit and Performance Review, May 2007:
  - Inaccurate expenditure reporting

- OIOS Procurement Task Force Kenya, August 2007:
  - Criminal activities to obtain UN contracts and money for personal use

- OIOS Procurement Task Force, Afghanistan, December 2008:
  - Embezzlement, misuse of project funds, fraudulent and wasteful procurement

- UN Board of Auditors Report, June 2008:
  - Inadequate Atlas project controls and unresolved balances with UN entities

Dates when USAID was required to assess UNOPS's eligibility as a grantee

- Rehabilitation of secondary roads
- Women's dorm
- Schools and clinics
- Emergency drought relief
- Bridge construction
- Election assistance to democratic parties
- Rehabilitation of Afghanistan Geologic Survey and Ministry of Mines and Industry Complex
- Hydro-electric plants
- Building bridges/health posts
- Design and construction of boys and girls high schools
- Stabilization along the Rutshuru-Ishasa Axis

Length of the USAID-funded project

- New grant award: USAID performed no official pre-award assessment
- New grant award: USAID performed official pre-award assessment
- USAID increased grant's budget but performed no official assessment
- USAID increased grant's budget and performed an official assessment

Sources: GAO analysis of UNOPS data, Art Explosion (clip art)